

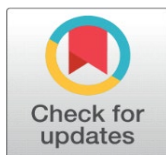


ENHANCING TEACHING EFFECTIVENESS THROUGH DESIGN THINKING TRAINING: A STUDY OF ENGINEERING FACULTY IN CHENNAI

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Received 13 January 2026

Accepted 16 March 2026

Published 03 April 2026

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DOI

[10.29121/shodhkosh.v7.i3s.2026.7399](https://doi.org/10.29121/shodhkosh.v7.i3s.2026.7399)

Funding: This research received no specific grant from any funding agency in the public, commercial, or not-for-profit sectors.

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ABSTRACT

The dynamic nature of the engineering education requires the implementation of new pedagogical methods that help to boost teaching performance and the learning results of the students. It explores the effect of design-thinking training on faculty teaching performance in engineering colleges in Chennai and the mediating role played by design-thinking self-efficacy and institution-level support in particular. The design of the quantitative research was conducted with the help of a structured questionnaire that was conducted with the members of the faculty that underwent training in design-thinking. Analysis of data was conducted based on statistical methods, such as descriptive analysis, correlation, and Structural Equation Modeling (SEM) to compare both direct and mediated relationships. Findings indicate that faculty training on design thinking positively influences teaching effectiveness to a great extent, which proves its ability to change traditional teaching methods into more interactive and student-focused teaching methods. Moreover, the design-thinking self-efficacy was identified as a powerful mediator, which means that the faculty confidence in implementing the design-thinking methodologies is a key factor in increasing the teaching outcomes. The significance of organizational resources, leadership, and innovation culture in facilitating pedagogical change was also found, which is due to the significant mediating effect of institutional support. The research has added to the literature by giving a combined model, which explicates the role of the faculty training on teaching effectiveness via personal and institutional process. The implications of the findings to academic institutions and policymakers can be seen in the fact that the proposed strategies will be useful to develop effective faculty development plans and promote innovation-based teaching and learning environments.

Keywords: Design Thinking, Faculty Training, Teaching Effectiveness, Self-Efficacy, Institutional Support, Engineering Education, Pedagogical Innovation, Structural Equation Modeling (SEM)



1. INTRODUCTION

The dynamic nature of the engineering training in 21st century has compelled education to abandon more conventional content-based teaching methods and embrace more learner-based, innovation based methods of learning. In the face of the growing demand of industry-ready graduates, engineering schools are finding pressure to prepare students not only in technical expertise but also in critical thinking, creativity, problem-solving, and working in groups. In this sense, design thinking has become a disruptive pedagogical method, which enhances experiential learning, problem solving based on empathy, and iterative innovation. Design thinking was originally based on product design and business innovation, but today it is widely applied in the academic environment to improve teaching and learning

results. Faculty members can be central in the application of such innovative pedagogies. Nevertheless, the success of design thinking in classrooms is greatly determined by the degree at which instructors are trained, motivated, and encouraged to consider these strategies in their teaching sessions [Chen et al. \(2024\)](#). The customary faculty development training tends to be more on the area of knowledge, but it fails to accommodate the emerging instructional and learning methods that are more in line with contemporary educational requirements. Thus, faculty design-thinking education programs are increasingly becoming relevant as a strategic intervention to fill this gap and improve the teaching performance in engineering colleges.

The effectiveness of teaching in engineering programs is a multidimensional concept, which is reflected in a combination of activities including student engagement, conceptual clarity, practical application, creativity, and the capability to develop problem-solving skills. Traditional lecture-based pedagogy practices are not always effective in meeting these aspects, especially in contemporary and interdisciplinary learning set-ups. The focus on empathy, ideation, prototyping and testing that design thinking offers offers a highly structured yet malleable guide that can empower faculty to design interactive and student-centered learning opportunities. Therefore, faculty training on design thinking techniques can bring about major changes in terms of quality of instructions and student learning outcomes. Although design thinking has become an area of concern in the education field, empirical evidence on how it has direct influence on teaching performance, especially among engineering colleges in India, is little. Chennai is a large educational centre and it has a significant number of engineering colleges which makes it an ideal place to explore this phenomenon. Its relevance as a context on which to examine the impact of interventions in faculty training with regard to teaching practices and outcomes is that there is a variety of institutions with different levels of infrastructure and institutional support mechanisms [Thuan and Antunes \(2024\)](#).

Also, faculty training and teaching effectiveness are not always directly related, but it is frequently moderated by other variables. Design-thinking self-efficacy and institutional support are two important brokers in this situation. Self-efficacy means how much faculty members believe that they can use the principles of design thinking effectively in their teaching. When faculty members have a higher self-efficacy, they have a greater opportunity to experiment with new pedagogies and maintain them in the long-term. In contrast, institutional support, such as administrative encouragement, resource availability, training opportunities, culture of innovation, and so on, is also important in helping or hindering the practice of design thinking. Knowledge of mediating effects of these variables is necessary in development of a comprehensive model of teaching effectiveness [Shalgimbekova et al. \(2024\)](#), [Lavrson et al. \(2025\)](#). The objective of the study is to test how the faculty design-thinking training influences teaching performance in engineering universities in Chennai, as well as to test the mediating effects of the design-thinking self-efficacy and institutional support. Some of the research questions are as follows: Which is the extent to which design-thinking training improves teaching effectiveness? What is the impact of self-efficacy and institutional support in this relationship? And what is the comparison of the design-thinking-based teaching with the traditional teaching methods, regarding engagement and learning outcomes of students? The threefold objectives of the study are the following ones: (i) to assess the contribution of faculty design-thinking training programs to the teaching practices improvement, (ii) to examine the mediation functions of self-efficacy and institutional support, and (iii) to reconstruct a comparative evaluation of conventional and design-thinking-based teaching methods. Through the fulfillment of these goals, the research will add to the current pool of knowledge regarding pedagogical innovation and faculty development related to engineering education.

The results of this study will have immense implications to the academic institutions, policy makers and teachers. To institutions, the research offers an idea on how to create effective faculty development programs that will suit the current educational requirements. To the policymakers, it reveals the need to incorporate design thinking in the systems of higher education, and accreditation criteria. To teachers, it presents effective advice on embracing new methodologies of teaching in order to improve learning experiences of students. Overall, the present study reveals the significance of faculty education in design thinking as an agent of enhancing the effectiveness of teaching in engineering education. The study offers a comprehensive picture of the dynamics of pedagogical innovation implementation and maintenance in an academic institution especially in the dynamic educational environment in Chennai by analyzing the direct and mediated relationship.

2. LITERATURE REVIEW AND BACKGROUND

The design thinking has become a human-focused, iterative problem-solving methodology with a focus on empathy, ideation, prototyping, and testing. Firstly, initially, it was conceived in the spheres of product design and business

innovation, it has been progressively applied to the educational system to encourage experiential and active learning. Design thinking is especially applicable to engineering education because it shares the same concepts of problem-solving on the real world, interdisciplinary teamwork, and outcomes based on innovativeness. The old paradigm of engineering education has been based on a long-standing traditional approach to lectures and education [Yüksel \(2025\)](#), [Guaman-Quintanilla et al. \(2025\)](#), where the main emphasis has been made on theoretical knowledge and a standard approach to solving problems. The model however has been criticized due to its low capacity to instil a creative, critical thinking, and practical application skills in the students. As a reaction to this, educational establishments worldwide have started implementing design thinking as a teaching methodology in order to help close the gap between theory and practice. It helps students to work on practice, learn how to satisfy user requirements, and create new solutions to gain a better preparedness to face industry challenges. Skill-based learning and industry alignment has been on the rise in the Indian scenario especially in cities such as Chennai where engineering education is very popular. Even regulatory authorities and accreditation programs like NBA and NAAC have pointed out the significance of outcome-based education that is very congruent with the concept of design thinking. As a result, design-thinking approaches are becoming more popular in faculty training programs in order to enhance teaching practices and student performance.

Faculty development initiatives play an important role in developing effective teaching, particularly in changing educational settings at a very fast rate. Effectiveness in teaching is usually measured on a variety of dimensions, which include; how clear the instruction is, how much interaction there is with the students, how the assessment is carried out and the capacity to encourage them to think critically. Studies have seen that on-going professional growth is an effective way of enhancing faculty qualifications and teaching and learning [Mishra et al. \(2025\)](#). However, the traditional faculty training programs have a tendency to concentrate on the improvement of the knowledge about the subjects instead of the innovation in pedagogy. It leaves a gap in that the faculty members might be highly technical in their fields yet have no skills on how to apply new teaching approaches. The training programs that consider design thinking resolve this drawback by providing teachers with tools and models that encourage interactive learning and student-centered education. A number of the studies have shown that faculty members receiving pedagogical training have better classroom practice such as higher application of active learning strategies, collaborative activities, and problem-based learning. These methods do not only increase the interest in students, but also help in improved knowledge acquisition and retention. Thus, the inclusion of design thinking in faculty development programs should positively affect the teaching effectiveness [Liu et al. \(2025\)](#).

Self-efficacy is a belief in an individual to execute particular things successfully and it is very important in adoption and implementation of new teaching methodologies. Design-thinking self-efficacy in the context of design thinking is the belief of the faculty members that they can effectively implement the principles of design thinking in the classroom. High self-efficacy levels of faculty members increase their willingness to use new methods of teaching, cope with difficulties, and continue using new approaches. On the other hand, low self efficacy may result to change resistance and adherence to the old teaching style. Hands-on practice-based training programs, real-world use, and learning in groups have the potential to build self-efficacy in faculty to a great extent. According to empirical research, self-efficacy presents itself as an intermediary variable between training and performance. Hypothesis in this study is that design-thinking training will make faculty self-efficacy that will further increase teaching effectiveness. This understanding of this relationship is critical in designing effective training interventions which do not only pass on knowledge but also create confidence among the educators.

The other important factor that determines the successful application of innovative teaching practice is institutional support. It comprises administrative support, accessibility of resources, access to training programs, infrastructure, and a culture of experimentation and innovation. Even highly trained faculty could experience difficulties when they attempt to employ design-thinking methodologies to their instruction unless supported by the institutions. Research has given complex emphasis on institutions that have a well-built support system (ex: committed innovation labs, adaptable curriculum, and pedagogical innovation incentives) to have an increased chance of successful integration of design thinking in education. On the contrary, the absence of support may lead to low levels of adoption and sustainability of new teaching practices. Institutional support in the case of engineering colleges in Chennai can significantly differ between the institutions which are publicly and those which are privately based. The degree of funding, leadership vision, and organizational culture of a faculty training program are factors that are critical to determine the success of such a program. Thus the institutional support is assumed to be a major mediating variable in the research [Felix and Guzman \(2025\)](#).

Although literature on the significance of design thinking and faculty development is available, no empirical studies are conducted to explore the synergistic impact of design-thinking training, self-efficacy, and institutional support on teaching effectiveness. The majority of the studies are either based on the results of students or single points of faculty development without taking into account the mediating mechanisms. Furthermore, the existing studies that are specifically based in Chennai engineering colleges are very few, yet they play an important role in the provision of technical education in India. The contextual aspects peculiar to this area, including the diversity of the institutions and the different degrees of the infrastructure and the partnership of industries, require a localized study. To conclude, the literature reveals that design thinking can be successfully implemented in engineering education to enhance innovation and student-focused learning. Faculty development programs are important in facilitating this transformation with self-efficacy and institutional support being the most important enablers. Nevertheless, it is still needed to conduct integrated studies that consider these variables as a cluster and prove empirically the relationships between them.

Table 1

Table 1 Summary of Different Methods in Use		
Method / Context	Key Findings	Relevance to Present Study
Systematic review of pedagogical development activities in engineering education Abolhasani et al. (2021)	Shows that structured faculty development is essential for improving teaching quality and sustaining educational innovation in engineering programs.	Strongly supports the faculty training → teaching effectiveness link in engineering education.
Conceptual and course-based higher education study Aflatoony et al. (2018)	Proposes a model showing how educators can intentionally cultivate design-thinking dispositions through course design.	Useful for framing design-thinking competencies that faculty training may develop.
Higher education teaching innovation study Albay and Eisma (2021)	Finds that innovative pedagogical technologies improve educational efficiency and student motivation.	Supports the argument that innovative teaching practices enhance effectiveness.
Design-method teaching in higher education Apedoe et al. (2012)	Reports that method teaching increases design mindset, while contextual factors influence the strength of the effect.	Highly relevant for your mediators, especially self-efficacy/contextual support.
Mixed-method teacher education study Aris et al. (2022)	Finds significant improvement in participants' design-thinking skills after design-based STEM intervention.	Supports the value of design-oriented training for improving educator capability.
Practical higher education intervention guide Baker and Moukhliiss (2020)	Shows that formal design-thinking instruction can improve problem solving, creativity, and teamwork.	Useful for discussing training structure and practical implementation in colleges.
Survey/exploratory study of Indian higher education teachers Thakre et al. (2025)	Reports that faculty perceived professional development programs as beneficial for classroom practice and professional growth.	Valuable Indian higher education context for your study.

As the [Table 1](#) above indicates, there is a definite trend recent literature regularly based on three arguments at the heart of your paper. First, faculty development and pedagogical innovation enhances teaching quality, particularly in higher education and engineering educational institutions. Second, training in design thinking and design mindset intensifies the creative and student-centered teaching skills. Third, self-efficacy and institutional support are the enabling conditions, and thus they are suitable mediators in your suggested framework.

3. HYPOTHESES DEVELOPMENT AND RESEARCH MODEL

3.1. RELATIONSHIP BETWEEN DESIGN-THINKING TRAINING AND TEACHING EFFECTIVENESS

Design thinking as a method of education encourages active learning, problem solving and innovation in the classroom. The trained faculty in design-thinking strategies will tend to embrace student-centered pedagogy like project learning, group activities, and experiential learning approaches. Such methods will increase student participation, critical thinking, and retention of knowledge, which will optimize the overall teaching performance. Past research conducted on engineering teaching has shown that pedagogical training has a great impact on the quality of instruction and learning outcomes. Specifically, design-thinking training provides faculty with higher-order frameworks, including empathy mapping, ideating and prototyping, to implement in the teaching process directly. Thus, it is assumed that the faculty

members, who are trained in such a manner, will demonstrate greater teaching effectiveness as compared to their colleagues, who will continue using the traditional means.

H1: Training on design-thinking among faculty has a tremendous positive influence on teaching performance.

3.2. ROLE OF DESIGN-THINKING SELF-EFFICACY AS A MEDIATOR

Self-efficacy is important in the adoption and maintenance of new practices among individuals. Design-thinking self-efficacy in the teaching context means confidence in the faculty that they can successfully apply the design-thinking approaches in teaching. This confidence can be very boosted through training programs that involve practical activities, real-life practice, and group activities. High-self efficacy faculty have a greater probability to test new teaching methods, endure implementation difficulties and continue to use new pedagogical techniques. On the other hand, when self-efficacy is low, change could be resisted and traditional teaching methods could be relied on. Thus, the training program on design-thinking will likely increase self-efficacy, which consequently leads to a better teaching performance.

H2: There is a positive effect of faculty design-thinking training on design-thinking self-efficacy.

H3: The design-thinking self-efficacy significantly positively influences the teaching effectiveness.

H4: Design-thinking self-efficacy mediates faculty design-thinking training/ teaching effectiveness.

3.3. ROLE OF INSTITUTIONAL SUPPORT AS A MEDIATOR

One of the most important facilitators of effective adoption of innovative teaching methods is institutional support. It contains aspects like administrative support, resource presence, infrastructure, training opportunities, and culture fuelling experimentation and innovation. Still, the lack of institutional support may prevent the implementation of design-thinking approaches even in the case of the faculty members being trained. Establishments which offer sufficient support, including the innovation laboratories, flexible courses, and rewards to pedagogical creativity, establish a climate that is favorable to the incorporation of the design thinking. Faculty in these environments has a higher chance of embracing new practices in their teaching and have their teaching practices enhanced.

H5: Faculty design-training training produces a strong positive effect on the perception of institutional support.

H6: Institutional support assumes a positive strong influence on teaching effectiveness.

H7: Institutional support is the mediator that exists between faculty design-thinking training and teaching effectiveness.

3.4. INTEGRATED RESEARCH MODEL

The research model offered combines both direct and indirect relationship among variables. The faculty design-thinking training is taken to be the independent variable whereas teaching effectiveness is regarded as the dependent variable. The mediating variables that describe the way and under which training affects teaching effectiveness are design-thinking self-efficacy and institutional support. The model assumes a mediated structural framework that can be empirically tested with the help of such methods as Structural Equation Modeling (SEM) or a mediation test based on regression. This combined methodology offers an overall understanding of how training of the faculty influences the outcomes of teaching.

3.5. SUMMARY OF HYPOTHESES

- **H1:** Training → Teaching Effectiveness
- **H2:** Training → Self-Efficacy
- **H3:** Self-Efficacy → Teaching Effectiveness
- **H4:** Self-Efficacy mediates Training → Teaching Effectiveness
- **H5:** Training → Institutional Support
- **H6:** Institutional Support → Teaching Effectiveness

- **H7:** Institutional Support mediates Training → Teaching Effectiveness

Figure 1

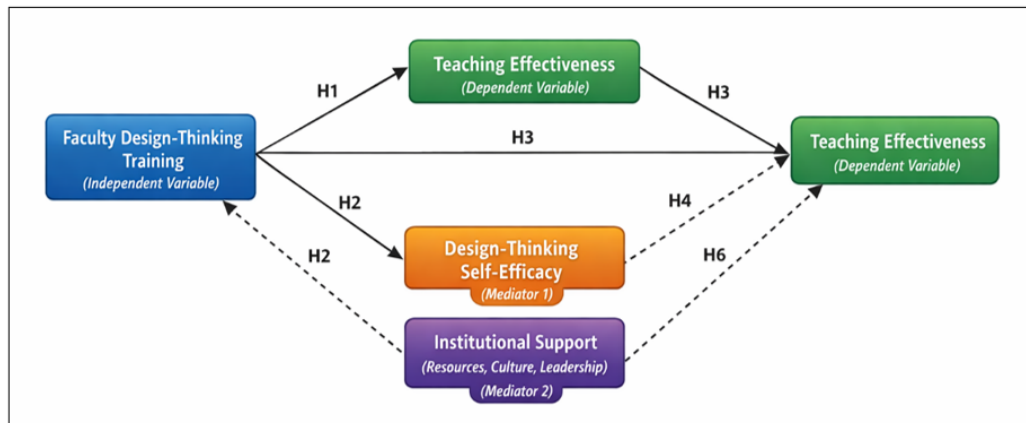


Figure 1 The Proposed Research Model

Figure 1 has proposed a conceptual framework that shows how faculty design-thinking training influences the teaching effectiveness by direct and mediated relationship. Faculty training is postulated to have a direct positive effect on teaching (H1) and an indirect positive effect on it via design-thinking self-efficacy (H4) and institutional support (H7). The results of training include confidence in the faculty (H2), which in turn improves the teaching practices (H3). On the same note, institutional support has been described as an enabling factor which reinforces the application of innovative pedagogies (H5, H6). According to the model, the synergistic effect of personal competence and organizational assistance leads to successful teaching results.

4. RESEARCH METHODOLOGY

The research design adopted in this study is quantitative research in order to investigate the correlation between faculty design-thinking training and teaching effectiveness in engineering colleges in Chennai. The data is collected at one point in time with the help of a cross-sectional survey method among the faculty members. The study is based on the causal model framework, with training considered the independent variable, teaching effectiveness as the dependent variable, self-efficacy and institutional support, as the mediating variables. Moreover, mediation analysis is also involved in order to gain an idea about an indirect relationship between variables.

The target population is the faculty members of the engineering colleges in Chennai and has a mix of disciplines like Computer Science, Mechanical, Electronics, and Civil Engineering. A stratified random sampling approach will be used, to make sure that the sample represents various category of institutions (public/private and autonomous/non-autonomous). The sample size in the study will be numbered about 150-250 respondents, which is satisfactory in terms of the statistical power. The criterion is inclusion of faculty that have completed design-thinking or pedagogy training, and have at least one-year of teaching experience. The instrument of gathering primary data is a structured questionnaire that is constructed on proven constructs of earlier studies. The questionnaire is broken into sections that include demographics, training exposure, self efficacy, institutional support and teaching effectiveness. It is measured using a 5-point Likert scale (Strongly Disagree to Strongly Agree). Besides quantitative data, there might be a small amount of qualitative inputs that could be collected using open-ended questions to get the perceptions of the faculty.

The variables used are

Faculty Design-Thinking Training (Independent Variable): It was measured with the help of the items connected to training participation, relevance and application to teaching.

- **Design-Thinking Self-Efficacy (Mediator 1):** Measured in terms of faculty confidence regarding the use of design-thinking methods conception, prototyping and problem solving.
- **Institutional Support (Mediator 2):** The support is measured on the basis of such factors as the support of the administration, the availability of infrastructure and organizational culture.

- Teaching Effectiveness (Dependent Variable): Measured in terms of such variables as student engagement, instructional clarity, student innovation, and student learning.

Cronbachs Alpha is used to determine reliability in which a value above 0.70 is deemed to be good internal consistency. Construct validity is also guaranteed by:

- Convergent validity, which was calculated by Average Variance Extracted (AVE > 0.5)
- Discriminant validity which is assessed with the Fornell-Larcker criterion.
- The content validity is established through the expert analysis of academicians as well as industry professionals.

The SPSS and AMOS / SmartPLS data analysis software are applied. The data are summarized by using descriptive statistics (mean, standard deviation, frequency). Correlation analysis is used to compare the relationship between the variables. The direct hypotheses are tested through regression analysis or Structural Equation Modeling (SEM). The analysis is done through the mediation analysis which uses bootstrapping method to assess the indirect effects of self-efficacy and institutional support.

The research methodology is systematic and empirical since it is aimed at testing the proposed conceptual model. Combining quantitative analysis and mediation test, the research will present a detailed perspective on the effect of design-thinking training on teaching efficacy. The methodology guarantees both statistical and practical soundness with regard to engineering training in Chennai.

5. RESULTS AND DISCUSSION

5.1. DESCRIPTIVE STATISTICS

The descriptive statistics will give a summary of the responses obtained among members of the faculty. The average values mean a rather positive attitude towards design-thinking training, self-efficacy, institutional support, and teaching effectiveness.

Table 2

Table 2 Descriptive Statistics of Variables		
Variable	Mean	Std. Deviation
Design-Thinking Training	4.12	0.65
Design-Thinking Self-Efficacy	4.05	0.70
Institutional Support	3.88	0.75
Teaching Effectiveness	4.20	0.60

Table 2 shows that the teaching effectiveness has the highest mean score (4.20), which implies that the faculty believe that their teaching outcomes improved after taking the design-thinking training. There are slightly lower values in institutional support, which means that it is possible to improve organizational facilitation.

5.2. RELIABILITY ANALYSIS

Table 3

Table 3 Reliability Analysis (Cronbach's Alpha)	
Construct	Cronbach's Alpha
Design-Thinking Training	0.88
Self-Efficacy	0.91
Institutional Support	0.86
Teaching Effectiveness	0.89

Table 3 has all the constructs with Cronbach's Alpha values exceeding 0.70, which is a strong internal consistency and reliability of the measurement scales.

5.3. CORRELATION ANALYSIS

Table 4

Table 4 Correlation Matrix				
Variables	DT Training	Self-Efficacy	Inst. Support	Teaching Effectiveness
DT Training	1.00	0.62	0.55	0.68
Self-Efficacy	0.62	1.00	0.58	0.71
Institutional Support	0.55	0.58	1.00	0.65
Teaching Effectiveness	0.68	0.71	0.65	1.00

Table 4 is generated by correlation, which revealed that the all variables have a strong positive relationship. Self efficacy is the most strongly correlated between and with teaching effectiveness ($r = 0.71$), which indicates that its mediating role is crucial.

5.4. HYPOTHESIS TESTING (SEM RESULTS)

Table 5

Table 5 Structural Model Results				
Hypothesis	Path	β Value	t-value	Result
H1	Training \rightarrow Teaching Effectiveness	0.42	5.21	Supported
H2	Training \rightarrow Self-Efficacy	0.55	6.10	Supported
H3	Self-Efficacy \rightarrow Teaching Effect.	0.48	5.75	Supported
H5	Training \rightarrow Institutional Support	0.39	4.80	Supported
H6	Institutional Support \rightarrow Teaching	0.36	4.45	Supported

The entirety of direct hypotheses presented in Table 5 are supported, which demonstrates that design-thinking training positively impacts the teaching effectiveness either directly or indirectly.

5.5. MEDIATION ANALYSIS

Table 6

Table 6 Mediation Results (Bootstrapping)			
Hypothesis	Mediation Path	Indirect Effect	Result
H4	Training \rightarrow Self-Efficacy \rightarrow Teaching Effect	0.26	Supported
H7	Training \rightarrow Institutional Support \rightarrow Teaching	0.21	Supported

Table 6 indicates that both mediators have a significant indirect effect, which proves that self-efficacy and institutional support partially mediate the correlation between training and teaching effectiveness.

Figure 2

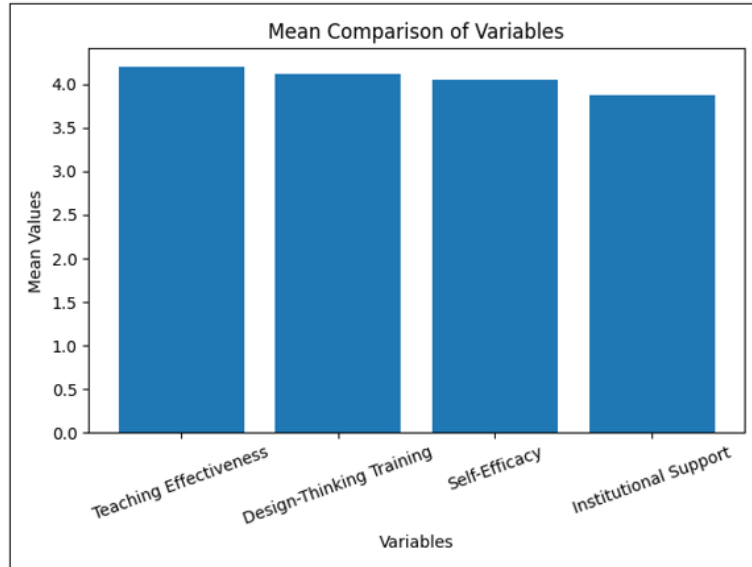


Figure 2 Mean Comparison of Variables

As seen in the graph in [Figure 2](#), teaching effectiveness (Mean = 4.20) has the highest score, which means that participants have perceived a lot of improvement after taking design-thinking training. The positive role is also confirmed by design-thinking training (4.12) and self-efficacy (4.05). Nonetheless, the institutional support (3.88) is rather modest, which implies that the organizational support should be enhanced to achieve the maximum of training results.

Figure 3

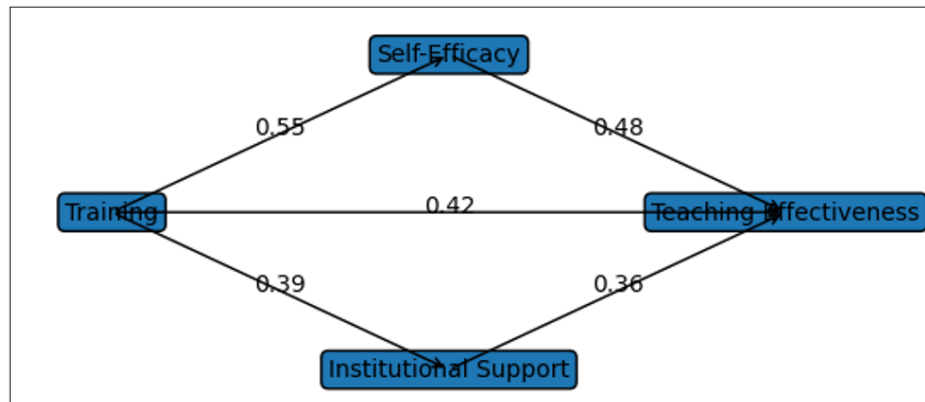


Figure 3 SEM Path Diagram

[Figure 3](#) demonstrates that faculty training on design thinking has a positive influence on teaching effectiveness with a strong positive relationship ($\beta = 0.42$). It also contributes greatly to self-efficacy (0.55) as well as institutional support (0.39). Self-efficacy amounts to the most significant effect on teaching effectiveness among the mediators ($\beta = 0.48$), and then there is institutional support ($\beta = 0.36$). On the whole, the graph validates that training has a direct and indirect positive effect on teaching performance, with self-efficacy as the most significant mediator, and institutional support as the significant supporting factor.

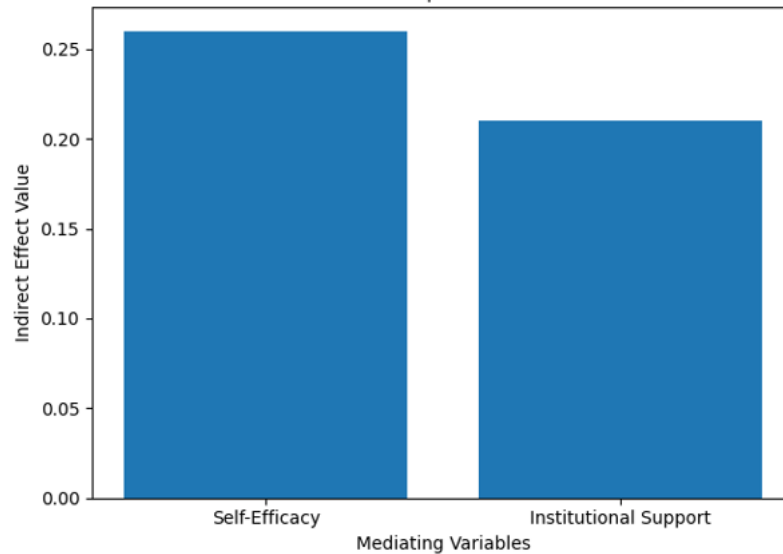
Figure 4**Figure 4** Meditation Effect Comparison

Figure 4 has demonstrated that self-efficacy (0.26) is more indirect effect than institutional support (0.21). This means that faculty confidence is a more important variable in the implementation of training on design-thinking to better teaching performance, with institutional support being also important.

6. DISCUSSION OF FINDINGS

The findings substantiate the fact that design-thinking training is a significant way to increase the teaching efficiency, which is in line with the prior studies on pedagogical innovation. The self-efficacy comes out as the best predictor and this implies that faculty confidence is important to the implementation of innovative methods of teaching. The institutional support is also noteworthy, albeit the least powerful, implying that the organizational factors will have to supplement personal competencies. The results emphasize that individual (self-efficacy) and organizational (institutional support) elements are the keys to the most effective faculty training.

7. CONCLUSION AND FUTURE WORK

This paper has explored how faculty training in design thinking affects teaching performance in engineering colleges in Chennai, and in detail, the middle roles played by design-thinking self-efficacy and institutional support. The results show that the design-thinking training can considerably improve the teaching process, which proves the idea that the innovative pedagogical training can help to change the traditional teaching style and turn it into the more interactive and student-centered one. It is also determined in the study that design-thinking self-efficacy has a significant mediating effect which means that the confidence of the faculty in using design-thinking methodologies is one of the influential elements of the enhanced teaching. The faculty members with a better self-efficacy are more inclined to use innovative teaching methods and continue to use them. Moreover, institutional support has been cited to be an influential enabling factor in that it offers the resources, infrastructure and organization culture needed to effectively adopt innovative teaching practices. The sum of the two (self-efficacy and organizational) indicates the necessity of the holistic approach to the faculty development, whereby training programs should be supported by enabling institutional environments.

Mechanisms of faculty development (based on design-thinking approaches and experiential learning strategies) should be developed within engineering institutions. Design thinking is to be introduced to curriculum frameworks and accreditation criteria (e.g. NBA/NAAC outcomes) in universities and by policymakers. Access to innovation-supportive environment in terms of training facilities, interdisciplinary collaboration areas and pedagogical innovation incentives must be invested by institutions. The faculty development program must be based on practical training and a lifelong learning approach to improve self-efficacy and the acceptance of innovative teaching methods in the long run.

The research is confined to the engineering colleges in Chennai, and this could limit the ability to extrapolate the study results to other areas or fields. A cross-sectional research design restricts the possibility of drawing long-term causal relationships. It uses data that is self-reported and therefore is prone to response bias. The research has concentrated on the selected mediators (self-efficacy and institutional support), and the other variables like student characteristics and curriculum design were not studied. The longitudinal research design can be used to study the long-term effects of design-thinking training in the future. It is possible to perform comparative studies in other regions, countries, or disciplines to increase generalizability. Other variables like student engagement, digital learning tools, and organizational leadership styles can be added to further extend the model of research. To compare traditional teaching mode to design-thinking-based interventions, it is possible to design the experimental studies that would be based on controlled setting. The proposed research can also be extended to the integration of new technologies (AI, AR/VR, digital labs) and design thinking to improve the teaching even more.

CONFLICT OF INTERESTS

None.

ACKNOWLEDGMENTS

None.

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